

## Pressures and Savings Summary

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	7.721	1.882	1.300	0.000	<b>10.903</b>
Adult Social Care	0.755	0.193	0.161	0.000	<b>1.109</b>
Fire & Rescue Service and Community Safety	0.115	0.000	0.000	0.000	<b>0.115</b>
Environment & Economy	0.520	0.560	0.670	-0.218	<b>1.532</b>
Corporate Services	1.200	0.000	-0.650	0.000	<b>0.550</b>
Public Health					<b>0.000</b>
Corporate Measures	1.520	0.152	0.188	0.019	<b>1.879</b>
<b>Total New Pressures</b>	<b>11.831</b>	<b>2.787</b>	<b>1.669</b>	<b>-0.199</b>	<b>16.088</b>

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	0.641	0.000	0.000	0.000	<b>0.641</b>
Adult Social Care	4.120	2.200	1.350	0.000	<b>7.670</b>
Fire & Rescue Service and Community Safety	0.266	0.030	0.090	0.000	<b>0.386</b>
Environment & Economy	0.805	-0.395	0.000	0.000	<b>0.410</b>
Corporate Services	0.400	0.000	0.000	0.000	<b>0.400</b>
Public Health	2.500	0.000	0.000	0.000	<b>2.500</b>
Corporate Measures	10.374	-8.831	-1.250	0.000	<b>0.293</b>
<b>Total Changes to Existing MTFP</b>	<b>19.106</b>	<b>-6.996</b>	<b>0.190</b>	<b>0.000</b>	<b>12.300</b>

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	0.000	0.000	0.000	0.000	<b>0.000</b>
Adult Social Care	-2.855	-1.000	0.000	0.000	<b>-3.855</b>
Fire & Rescue Service and Community Safety	-0.381	-0.030	-0.090	0.000	<b>-0.501</b>
Environment & Economy	-1.325	1.325	0.000	0.000	<b>0.000</b>
Corporate Services	-0.300	0.300	0.000	0.000	<b>0.000</b>
Public Health	-0.500	-0.500	0.000	0.000	<b>-1.000</b>
Corporate Measures	-24.085	4.114	-1.769	0.199	<b>-21.541</b>
<b>Total Savings</b>	<b>-29.446</b>	<b>4.209</b>	<b>-1.859</b>	<b>0.199</b>	<b>-26.897</b>

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	8.362	1.882	1.300	0.000	<b>11.544</b>
Adult Social Care	2.020	1.393	1.511	0.000	<b>4.924</b>
Fire & Rescue Service and Community Safety	0.000	0.000	0.000	0.000	<b>0.000</b>
Environment & Economy	0.000	1.490	0.670	-0.218	<b>1.942</b>
Corporate Services	1.300	0.300	-0.650	0.000	<b>0.950</b>
Public Health	2.000	-0.500	0.000	0.000	<b>1.500</b>
Corporate Measures	-12.191	-4.565	-2.831	0.218	<b>-19.369</b>
<b>Total Budget Changes</b>	<b>1.491</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.491</b>

## Children, Education & Families

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18CEF1	SEN Home to School Transport - ongoing pressure from 2016/17 and expected demographic increase in each year.	1.850	0.800	0.800		<b>3.450</b>
18CEF2	Legal Recharges for Social Care - increasing number of cases	0.700				<b>0.700</b>
18CEF3	Children's Placements - ongoing pressure from 2016/17 and expected increase in placements each year.	4.000	1.000	1.000		<b>6.000</b>
18CEF4	Education Services Grant Reduction - change to the profile already included in the MTFP.	1.171	-0.068	-0.500		<b>0.603</b>
18CEF5	Children's Social Workers Compulsory Accreditation		0.150			<b>0.150</b>
	<b>Total New Pressures</b>	<b>7.721</b>	<b>1.882</b>	<b>1.300</b>	<b>0.000</b>	<b>10.903</b>
	<b>Changes to Existing MTFP</b>					
18CEF6	**15EE10 - SEN Home to School Transport - previously agreed saving that is no longer achievable	0.641				<b>0.641</b>
	<b>Total Changes to Existing MTFP</b>	<b>0.641</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.641</b>
	<b>Total CEF Budget Changes</b>	<b>8.362</b>	<b>1.882</b>	<b>1.300</b>	<b>0.000</b>	<b>11.544</b>

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18SCS1	Prudential Borrowing Costs (relating to existing borrowing but not previously budgeted for)	0.143				<b>0.143</b>
18SCS2	Mental Health - additional expenditure relating to service users with needs not met through the Outcomes Based Contract. As noted in the 2016/17 Financial Monitoring Reports.	0.400				<b>0.400</b>
18SCS3	Deprivation of Liberty Safeguards - additional pressure to resource on-going responsibilities		0.193	0.161		<b>0.354</b>
18SCS4	Increase contribution to LD Pool to contribute towards the placement cost for service users transitioning from CEF	0.212				<b>0.212</b>
	<b>Total New Pressures</b>	<b>0.755</b>	<b>0.193</b>	<b>0.161</b>	<b>0.000</b>	<b>1.109</b>
	<b>Changes to Existing MTFP</b>					
18SCS5	** 17SCS16 - slippage in Older People's Pooled Budget Panel savings related to the timing of the go - live of Responsible Localities in October 2016	0.750		-0.750		<b>0.000</b>
18SCS6	** 15SCS2 - working with providers to generate efficiencies - saving cannot be achieved because of increased pressure on local care market	0.400				<b>0.400</b>
18SCS7	** 17SCS3 - OCP contract savings - cannot be achieved as would need to replace with more expensive care placements	0.870				<b>0.870</b>
18SCS8	** 17SCS21 - slippage in the Day Services review saving to reflect the current consultation timescale	0.500	-0.500			<b>0.000</b>

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18SCS9	** 17SCS23 - replacing intermediate care beds - difficult to achieve due to pressure on intermediate beds and impact on Delayed Transfers of Care.		1.000			1.000
18SCS10	** 17SCS25 - Dementia Support Service - remove saving as the service will continue as part of the wider offer to carers subject to the outcome of the Carer's consultation in Autumn 2016.			0.400		0.400
18SCS11	** 15SCS8,14SCS8,16SCS18, 14SCS6 and 16SCS19 - £10.000m investment in 2014/15 to help meet increased demand for social care within the Older People's Pooled Budget was originally expected to be a one - off and reduce from 2015/16 onwards. However, this has been more than replaced by new placements so the reduction is not possible.	1.600				1.600
18SCS12	** 17SCS1 - Based on the current level of demand these planned reductions in expenditure within the Older People's Pooled Budget are not likely to be achievable.		1.700	1.700		3.400
	<b>Total Changes to Existing MTFP</b>	<b>4.120</b>	<b>2.200</b>	<b>1.350</b>	<b>0.000</b>	<b>7.670</b>
	<b>Savings</b>					
18SCS13	Additional saving achieved through removing the funding for planned support schemes (peripatetic warden schemes) from 1 April 2016. No further impact on service users beyond the original planned saving.	-0.300				-0.300

## Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18SCS14	Additional potential (and earlier) saving arising from proposals to cease carers' grants (subject to consultation in Autumn 2016) - links to 17SCS28	-0.690				-0.690
18SCS15	Reduce duplication and overheads by redesigning emergency response and crisis services by combining the Crisis Response Service, the Emergency Carers Support Service and Telecare monitoring and response services. Additional contract saving achieved through tender process for new pathway.	-0.711				-0.711
18SCS16	Additional contract savings achieved through the retendering of the Re-ablement contract in 2016/17	-1.154				-1.154
18SCS17	Further possible saving from Day Services review (net of transport pressure). Subject to consultation in Autumn 2016.		-1.000			-1.000
	<b>Total Savings</b>	<b>-2.855</b>	<b>-1.000</b>	<b>0.000</b>	<b>0.000</b>	<b>-3.855</b>
	<b>Total Adult Social Care Budget Changes</b>	<b>2.020</b>	<b>1.393</b>	<b>1.511</b>	<b>0.000</b>	<b>4.924</b>

Use of the Adult Social Care Precept						
18CM5	Replace part of £5m per annum ASC demography	2.764	3.268	3.473		9.505
18SCS18	Balance of precept available to fund potential additional expenditure related to future increases in the National Living Wage and other ASC pressures	3.600	3.960	4.356		11.916
	<b>ASC Precept per current MTFP</b>	<b>6.364</b>	<b>7.228</b>	<b>7.829</b>	<b>0.000</b>	<b>21.421</b>

## Fire & Rescue Service and Community Safety

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18FRS1	Gypsy & Traveller Service - loss of income from other authorities who have changed their contract arrangements	0.050				<b>0.050</b>
18FRS2	Fire Reform Programme - additional post to manage the requirements of the reform.	0.065				<b>0.065</b>
	<b>Total New Pressures</b>	<b>0.115</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.115</b>
	<b><u>Changes to Existing MTFP</u></b>					
18FRS3	** 15SCS43 - Carterton Resources - additional funding due to fallout in 2017/18 but still required	0.216				<b>0.216</b>
18FRS4	** 15SCS28 - Development of Commercial Training Unit (Income Generation)	0.025				<b>0.025</b>
18FRS5	** 15SCS29 - Collaboration Efficiencies - Revenue reductions associated with implementation of Thames Valley Fire Control Service (TVFCS)	0.025				<b>0.025</b>
18FRS6	** 17FRS8 - Fire Cadets - move to self-financing or sponsorship model - work has not started and looking to expand programme to LAC		0.030			<b>0.030</b>
18FRS7	** 17FRS6 - Reduce number of operational Group Manager posts - needs to fully evaluated before implementation			0.090		<b>0.090</b>
	<b>Total Changes to Existing MTFP</b>	<b>0.266</b>	<b>0.030</b>	<b>0.090</b>	<b>0.000</b>	<b>0.386</b>
	<b><u>Savings</u></b>					
18FRS8	Vacancy management - Fire & Rescue and Emergency Planning	-0.250				<b>-0.250</b>
18FRS9	Transformational crewing models		-0.010	-0.090		<b>-0.100</b>
18FRS10	Gypsy & Traveller Sites - keep Brent contract	-0.050				<b>-0.050</b>
18FRS11	Fire collaboration (procurement, training & operational alignment)	-0.081	-0.020			<b>-0.101</b>
	<b>Total Savings</b>	<b>-0.381</b>	<b>-0.030</b>	<b>-0.090</b>	<b>0.000</b>	<b>-0.501</b>
	<b>Total Fire &amp; Rescue Service Budget Changes</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## Environment & Economy

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18EE1	Climate Change Levy charge increase - Corporate Estate and Street Lighting			0.120		<b>0.120</b>
18EE2	HWRC - increased contract costs		0.500			<b>0.500</b>
18EE3	HWRC Prudential Borrowing costs - future investment			0.850	-0.018	<b>0.832</b>
18EE4	Phase 2 of Minerals & Waste Plan	0.050	0.050	0.100	-0.200	<b>0.000</b>
18EE5	Oxfordshire Spatial Plan	0.100	-0.100			<b>0.000</b>
18EE6	Investment into OSM to achieve higher income	0.200	0.200	-0.400		<b>0.000</b>
18EE7	Potential pressure arising from redundancy liability should Natural England no longer have funding for 17/18 onwards	0.090	-0.090			<b>0.000</b>
18EE8	Pressures arising from Deregulation Act increasing the level of Service for Definitive Map work.	0.080				<b>0.080</b>
	<b>Total New Pressures</b>	<b>0.520</b>	<b>0.560</b>	<b>0.670</b>	<b>-0.218</b>	<b>1.532</b>
	<b><u>Changes to Existing MTFP</u></b>					
18EE9	** 17EE6 - Explore further opportunities for generating funding from OCC transport model system.	0.025	0.025			<b>0.050</b>
18EE10	** 15EE28 - Street Lighting - Energy Saving plus reduction in inspection frequencies and cleaning regimes	0.420	-0.420			<b>0.000</b>
18EE11	** 16EE11 - Increase in parking charges not achievable	0.200				<b>0.200</b>
18EE12	** 17EE26 - Prioritising essential Gully emptying work, meaning a reduction in frequency from once every three years to once every four years.	0.160				<b>0.160</b>
	<b>Total Changes to Existing MTFP</b>	<b>0.805</b>	<b>-0.395</b>	<b>0.000</b>	<b>0.000</b>	<b>0.410</b>
	<b><u>Savings</u></b>					
18EE13	Use S278 Funding on a one-off basis	-1.325	1.325			<b>0.000</b>
	<b>Total Savings</b>	<b>-1.325</b>	<b>1.325</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
	<b>Total Environment &amp; Economy Budget Changes</b>	<b>0.000</b>	<b>1.490</b>	<b>0.670</b>	<b>-0.218</b>	<b>1.942</b>

## Corporate Services - ICT

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18CS1	Data Centre Costs	0.250				0.250
18CS2	Council Infrastructure	0.650		-0.650		0.000
18CS3	Loss of Recharge Income	0.300				0.300
	<b>Total New Pressures</b>	<b>1.200</b>	<b>0.000</b>	<b>-0.650</b>	<b>0.000</b>	<b>0.550</b>
	<b><u>Changes to Existing MTFP</u></b>					
18CS4	** 15EE39 - ICT Rationalisation - including implementation of new telephony technology	0.400				0.400
	<b>Total Changes to Existing MTFP</b>	<b>0.400</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.400</b>
	<b><u>Savings</u></b>					
18CS5	Charge loss of recharge income to Transition Fund in 2017/18.	-0.300	0.300			0.000
	<b>Total Savings</b>	<b>-0.300</b>	<b>0.300</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
	<b>Total ICT Budget Changes</b>	<b>1.300</b>	<b>0.300</b>	<b>-0.650</b>	<b>0.000</b>	<b>0.950</b>



## Public Health

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>Changes to Existing MTFP</u></b>					
18PH1	** 15PH1 - More efficient contract negotiations - not achievable in short term due to ring fencing of grant	2.500				2.500
	<b>Total Changes to Existing MTFP</b>	<b>2.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>2.500</b>
	<b><u>Savings</u></b>					
18PH2	Public Health - one-off savings in 2017/18 of £0.5m	-0.500	0.500			0.000
18PH3	Ongoing savings of £1.0m from 2018/19 onwards assuming ringfence is removed.		-1.000			-1.000
	<b>Total Savings</b>	<b>-0.500</b>	<b>-0.500</b>	<b>0.000</b>	<b>0.000</b>	<b>-1.000</b>
	<b>Total Public Health Budget Changes</b>	<b>2.000</b>	<b>-0.500</b>	<b>0.000</b>	<b>0.000</b>	<b>1.500</b>

## Corporate Measures

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<b><u>New Pressures</u></b>					
18CM1	School Related Overheads & Income	1.417	0.088	0.120		<b>1.625</b>
18CM2	Impact of 2017 Rates Revaluation	0.103	0.064	0.068	0.019	<b>0.254</b>
	<b>Total New Pressures</b>	<b>1.520</b>	<b>0.152</b>	<b>0.188</b>	<b>0.019</b>	<b>1.879</b>
	<b><u>Changes to Existing MTFP</u></b>					
18CM3	Transformation Savings	10.374	6.169	-1.250		<b>15.293</b>
18CM4	Reprofile Transformation Savings		-15.000			<b>-15.000</b>
	<b>Total Changes to Existing MTFP</b>	<b>10.374</b>	<b>-8.831</b>	<b>-1.250</b>	<b>0.000</b>	<b>0.293</b>
	<b><u>Savings</u></b>					
18CM5	Reduction in demography allocation	-2.764	-3.268	-3.473		<b>-9.505</b>
18CM6	Review of annual contribution to reserves	-1.950	-3.050			<b>-5.000</b>
18CM7	Strategic Measures	-6.321	0.114	-0.105	0.209	<b>-6.103</b>
18CM8	Taxbase and Collection Fund Surplus	-3.902	0.566	-0.126	0.882	<b>-2.580</b>
18CM9	Apprenticeship Levy will be charged to Schools	-0.820				<b>-0.820</b>
18CM10	Use of Budget Reserve	-8.328	9.752	1.935	-0.892	<b>2.467</b>
	<b>Total Savings</b>	<b>-24.085</b>	<b>4.114</b>	<b>-1.769</b>	<b>0.199</b>	<b>-21.541</b>
	<b>Total Corporate Measures</b>	<b>-12.191</b>	<b>-4.565</b>	<b>-2.831</b>	<b>0.218</b>	<b>-19.369</b>